

**Attachment : J - "Draft Executive Summary" from Other perspectives
(FINAL COPY versions will now be released on or after 6 Feb.2010 in deference to UK court)**

Mr N.Murray Edwards (ME)

Mr Murray Edwards-Chairman of MAC(28% ordinary shares:Witness evidence Att D.P82-89 Extract from Power 25 -Oct 2005

"You may never have heard of Murray Edwards. He'd like to keep it that way. But it's unlikely that the fanatically private Edwards - Calgary's most admired oilman - will be able to shun the spotlight much longer. Reason No.1. is the ascension of Canadian Natural Resources. Considered, until recently, something of a second rate company, it's now the 12 th most valuable public name in Canada. Edwards and his executive team are building the first real homegrown oil sand project, an \$11-billion gamble that's propelled them into a rarefied stratosphere occupied by the global energy game's fiercest goliaths: Exxon Mobil, royal Dutch Shell and Total. the root of it all is a once near-dead company that Edwards, then in his late 20's, helped recapitalize with \$100,000 in 1988. That's the sort of achievement that makes a reputation, pulling off what every other Calgary hustler only dreams of. And here's power: in a town of Tories, Edwards can go his own way as an unabashed Liberal, a major supporter of Paul Martin. The Regina-raised Edwards is also close to another Saskatchewan boy, finance Minister Ralph Goodale. Edwards's clout is felt in other industries, like aerospace (he's chairman of Magellan aerospace) and sports: He owns Lake Louise , one of the best ski areas in Canada, and co-owns the Calgary Flames. "

N. Murray Edwards is one of the richest Canadians, according to Forbes. His net worth is said to be \$1.4 Billion US.Edwards studied at the University of Saskatchewan, graduating with a Bachelor of Commerce, after which he obtained his law degree from the University of Toronto. Edwards is married to Heather Bala Edwards and the two have a son. Mr Edwards celebrates his 50th birthday this year on 10 December.

ABOUT US

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N. Murray Edwards
Dean's Advisory Council
K.W. Nasser Centre
University of Saskatchewan

N. Murray Edwards



Name: N. Murray Edwards
Birthplace: Regina, Saskatchewan
Education: Bachelor of Commerce - U of S; Bachelor of Laws - U of T
Occupation: President/Owner, Edo Financial Holdings Ltd.
Credentials:

Leading Investor, Managing Director, and Executive Chairman

- Canadian National Resources Limited
- Ensign Energy Services Inc.
- Magellan Aerospace Corporation

Chairman and Co-owner

- Calgary Flames Hockey Club

Mr. Edwards has had a long-standing relationship with the University of Saskatchewan's business school as a student, alumnus, and donor, and is someone who believes strongly in the value of a business education. Over the years he has given back to his alma mater so that students today continue to receive an outstanding business education at the University of Saskatchewan.

In June 2000, when the PotashCorp Centre addition was opened, the N. Murray Edwards Case Room was unveiled. One of several smart rooms in the Centre, this case room seats 75 students, is equipped with up-to-date educational technologies, and is used by faculty and students from across campus.

Throughout his university years in Saskatoon, Mr. Edwards had a keen interest in the stock market and investing. On October 3, 2002 he rang the official bell and the N. Murray Edwards MarketWatch went live. This stock ticker board, installed on the main floor of the PotashCorp Centre provides continuous stock and commodity information bringing the business world to the halls of academia. Faculty, staff, and especially students benefit from the direct link to the investment industry.

July 24, 2007, the University of Saskatchewan very proudly acknowledged Mr. Edwards continued relationship with the business school by transforming the College of Commerce to the N. Murray Edwards School of Business. Mr. Edwards' investment in the business school is allowing us to gain recognition with our new brand, and helping to position ourselves as one of the top five business schools in Canada. Not only has Mr. Edwards invested in our financial future, but he has also invested his time and knowledge by serving on the Edwards School of Business Dean's Advisory Council. He is truly engaged in the activities of the business school, and is focused on ensuring students today have a valuable educational experience that will help to set the course for their future.

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